

YOU ARE INVITED TO A MEETING

How to Prevent Commercial Interest / Private Equity from Taking Over Hospitals

Protecting patient care.

Preserving healthcare for all.

*Keeping hospitals in the hands
of the community, not investors.*



DATE
September 24th, 2026



TIME
5:00 PM



VENUE
Coimbatore Cancer
Foundation
1435, Trichy rd,
near Ellargi Petrol bunk,
Coimbatore 641018.



LEADING DISCUSSION

Anil Cherian

KEY TOPICS TO BE DISCUSSED



**The risks of private equity
in healthcare**
Profit over patients? What's at stake.



**How commercial interests
acquire hospitals**
Strategies, loopholes and real-world examples.



What can be done?
*Policy, regulation, community action
and advocacy.*



**Building a stronger, patient-centred
healthcare system**
Ideas, solutions and next steps.

***Our hospitals are
not just businesses –
they are lifelines.***

Let's come together to learn,
share ideas and take action
to keep our hospitals focused
on people, not profit.

Your voice matters!



BY INVITATION ONLY

Patients | Families | Healthcare Professionals | Community Members

Alka Ganesh writes:

I organized a meeting of 20 doctors, many from CMC (Grace and Ravi (1969), Ramji Narayan (68), Lijo Verghese (1997), Joy Patricia (1981), Prabhu and some PG alumni, Bobby Vishwaroop (Urology), and R Murali (Neurosurgery). David Rajan's son Prithvin attended on his behalf. Balaji most graciously gave us use of his seminar room at the Coimbatore Cancer Foundation Centre which Bala heads and runs.

This was the flyer above which tells you about the agenda.

We discussed several issues and solutions, but since this is a work in progress, I will send a resume in the next month's bulletin. Meanwhile Anil is travelling to Hyderabad for meetings with Amar Shahul author of the book: "Silent Syndicate". Their plan is to create small activist groups in big cities and towns, who can spearhead information among doctors, patients, and others to resist this movement, by strategies which will work in the short and long term.

Your ideas are welcome.

Below is a short write up about Anil Cherian taken from the CMDA (Christian Medical and Dental Association) website

About Anil Cherian

Anil Cherian is a medical doctor and a graduate of the Christian Medical College in Vellore batch of 1983. He specialised in Paediatrics and public health, with additional training in health economics. For over 20 years, he and his wife, Shalini, served in rural North India at several mission hospitals affiliated with the Emmanuel Hospital Association. While he was the Director of Community Health at EHA, he relocated to Africa in 2014 at the request of ICMDA to serve as a pioneering medical missionary in South Sudan. Shalini and he lived and worked in Uganda and South Sudan for over 10 years, establishing a Christian health training institute for students from South Sudan in Kampala from 2014 to 2018 (five years). They moved to Bor Town in South Sudan in 2019, where they ran the Jonglei Health Sciences Institute until July 2024. Over the decade, they trained more than 140 health workers. They not only shared their medical skills but also disciplined many of these students, teaching them about the Christian faith. In 2024, Shalini and Anil returned to India. However, they continue to support various mission projects in South Sudan, the Nuba Mountains in Sudan, Zimbabwe, and Tanzania. Anil is the recipient of the ICMDA Dignity and Right to Health Award in 2016.

Anil has also been an advocate for ethical medicine and building up the public health system. Anil has attended a meeting I hosted in 2025 on a hybrid platform in June from CMC. We invited some people including Suranjan (1970), and Sara Bhattacharji (1968) to discuss what we could do to regulate and improve private medicine in India. We did not advance much after that. This year in August Anil approached me to have a brain-storming session about how to resist the new threat from private equity and venture capitalists who were buying up small hospitals and corporate hospitals. The downstream effects would harm patients immensely. The book recently published "The silent Syndicate" suddenly brought this new epidemic to the forefront.